VISION STATEMENT

* VISION: To be a leader among the influential national and international think tanks engaged in the activities of undertaking public policy research and education for moulding public opinion.

* OBJECTIVES: The main objectives of the Centre for Policy Research are:

1. to promote and conduct research in matters pertaining to:
   a) developing substantive policy options;
   b) building appropriate theoretical frameworks to guide policy;
   c) forecasting future scenarios through rigorous policy analyses;
   d) building a knowledge base in all the disciplines relevant to policy formulation.

2. to plan, promote and provide for education and training in policy planning and management areas, and to organise and facilitate Conferences, Seminars, Study Courses, Lectures and similar activities for the purpose;

3. to provide advisory services to Government, public bodies, private sector or any other institutions including international agencies on matters having a bearing on performance, optimum use of national resources for social and economic betterment;

4. to disseminate information on policy issues and know-how on policy making and related areas by undertaking and providing for the publication of journals, reports, pamphlets and other literature and research papers and books;

5. engage the public sphere in policy debates; produce policy briefs to liaison with legislatures; and

6. to create a community of researchers.

* AREAS OF CORE COMPETENCY

1. Political Issues and Governance;
2. International Relations and Foreign Policy/Diplomacy;
3. Economic Policy Issues, National, Bilateral, Regional, and Global;
4. Security - Internal and External;
5. Policy Service Delivery;
6. Institutional Design;
7. Civil Society;
8. Regulation of Capitalism;
10. Constitutional and Legal Theory;
11. Institutional and Administrative Capacity Building for delivering Macro-Management of Reforms;
13. Dialogues with Strategic Partner Countries for Enhancing Engagement with focus on South Asian and other Asian countries.
14. Sectoral Policies for Infrastructural Development (Energy including Electric Power, Telecommunications, Roads, Ports, Airports etc.); and

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CPR GOVERNING BOARD

( As on 31 March 2005 )

1. Mr. P.K. Dave, IAS (Retd.)  
   Former Lt. Governor of Delhi, and  
   Former Ambassador of India to EEC  
   14 Paschimi Marg, Vasant Vihar  
   New Delhi-110057  
   Chairman

2. Dr. Sanjaya Baru  
   Media Advisor to Prime Minister of India  
   Prime Minister’s Office  
   South Block  
   New Delhi - 110 011  
   Member

3. Dr. (Mrs) Sneh Bhargava  
   Former Director,  
   All India Institute of Medical Sciences  
   A-103 New Friends Colony,  
   New Delhi - 110 065  
   Member

4. Mr. Subodh Bhargava  
   Chairman  
   Wartsila India Ltd.  
   A-15/1, DLF City Phase-1  
   Gurgaon – 122 001  
   Member

5. Dr. (Ms.) Meenakshi Gopinath  
   Principal  
   Lady Sri Ram College for Women  
   Lajpat Nagar  
   New Delhi - 110 024  
   Member

6. Prof. P V Indiresan, Padma Bhushan  
   Former Director, IIT Madras  
   B-57, Hillview Apartments  
   Vasant Vihar  
   New Delhi – 110 057  
   Member

7 Mr. Nimesh Kampani  
   Chairman  
   J.M. Morgan Stanley Pvt. Ltd.  
   141 Maker Chambers III  
   Nariman Point  
   Mumbai – 400 021  
   Member
8. Mrs. Vibha Parthasarthy
Formerly Chairperson
National Commission for Women
First Floor, Building No. B-260
Greater Kailash
New Delhi 110019

9. Mr. D A Prasanna
Executive Chairman
Manipal Education and Medical Group
Manipal Enterprises Pvt. Ltd.
No. 14 Century Towers
Air Port Road, Kodihalli Hal-II Stage
Bangalore 560008

10. Prof. K C Sivaramakrishnan, IAS (Retd.)
Former Secretary, Government of India and
Senior Advisor, World Bank
24, Aradhana Enclave
Sector 13, R K Puram
New Delhi – 110 066

11. Mrs. Krishna Singh, IAS (Retd.)
Former Member-Secretary
National Commission on Population
Farm No. 17, Avenue Amaltas
West End Greens, Rajokri
New Delhi – 110 038

12. Dr. Arvind Virmani
Director & Chief Executive
Indian Council for Research on
International Economic Relation (ICRIER)
Core-VI A, 4th Floor
India Habitat Centre, Lodhi Road
New Delhi - 110 003

13. Mr. Eric Gonsalves, IFS (Retd.)
Former Foreign Secretary
C-52, IFS Coop.Group Housing Society
Mayur Vihar, Phase – I
New Delhi – 110 091

14. Dr. Charan D. Wadhva
President and Chief Executive
and Research Professor
Centre for Policy Research
Dharma Marg, Chanakyapuri
New Delhi - 110 021

Member
Member
Member
Member
Member
Member-Secretary (up to 31-07-2004 A.N)
15. Dr Pratap Bhanu Mehta
   President and Chief Executive
   Centre for Policy Research
   Dharma Marg, Chanakyapuri, New Delhi - 110 021

   Member-Secretary
   (w.e.f. 31-07-2004 A.N)
LIST OF EXECUTIVE COMMITTEE MEMBERS OF CPR SOCIETY
AS ON 31.3.2005

1. Prof. K.C. Sivaramakrishnan
   24, Aradhana Enclave
   Sector – 13, R. K. Puram
   New Delhi – 110 066
   Chairman

2. Mr. Eric Gonsalves
   C-52, IFS Coop. Grp. Housing Society
   Mayur Vihar, Phase – I
   Delhi – 110 091
   Member

3. Prof. P.V. Indiresan
   B-57, Hillview Apartments
   Vasant Vihar
   New Delhi – 110 057
   Member

4. Dr. Charan D. Wadhva
   President, Centre for Policy Research
   Dharma Marg, Chanakyapuri
   New Delhi – 110 021
   Member Secretary
   (up to 31-7-2004 A.N)

5. Dr. Pratap Bhanu Mehta
   President, Centre for Policy Research
   Dharma Marg, Chanakyapuri
   New Delhi – 110 021
   Member Secretary
   (w.e.f. 31-07-2004 A.N)
During the year, 2004-2005, the Center for Policy Research continued to occupy a prominent position amongst research institutions in India. Despite some financial constraints, the institution continued to shape a wide variety of policy debates in a diverse set of fields: security, foreign policy, energy, water, governance, the political economy of the North East, constitutional law and regulation. Indeed looking back on the activities and publications during the past year, it is clear that CPR is now occupying a new intellectual niche in policy circles. While it continues to welcome academics and practitioners from a variety of fields, its strengths are increasingly moving the areas that are at the intersection of governance and policy, rather than economics. Indeed, it could be argued, the CPR is one of the few institutions that is taking the political economy of policy making more seriously than policy institutions are apt to. Rather than simply devise technical solutions to policy problems, CPR is now devoting more effort to understanding the political and social determinants of policy making. Almost all the new projects that have recently been initiated in CPR have something of this character, whether it be the study of public institutions, innovation in agricultural research, urban governance, decentralization, energy regulation, population or water. The range of topics on which CPR faculty published will be evident from the enclosed list that follows. In each of these areas CPR is becoming more aware of the million negotiations through which policy making processes are filtered. And it is trying to shed analytical light on these processes. While it will continue to encourage work in a variety of fields, the intersection of economics, law, regulation, governance and politics, is likely to remain a strong area of focus. In many ways, this emphasis is in keeping with some of CPR’s traditional function. The mark of a successful policy institution is its ability to bridge the divide between technocrats and political decision makers, so that political decision makers can understand the intellectual issues better, and technocrats can better take into account genuine political constraints.

In some ways CPR’s challenge was to translate this intellectual niche into concrete outcomes. Much of 2004-5 was spent in ways of strengthening the links between the world of knowledge and the world of decision making. CPR (with crucial assistance from Mr. C V Madhukar) submitted a proposal to set up a Parliamentary Research Service, whose task would be to produce first class policy briefs that could be used, not just by members of parliament, but civil society at large. The writing of this proposal made CPR think a lot about the policy process and what successful interventions in that process entail. This proposal was submitted for funding in the year 2004-2005, and although formal approval for the funding of this proposal came only at the beginning of 2005-2006, this proposal remains one of the highlights of the years past. It will strengthen CPR’s capacity for consequential policy research.

This focus on political economy also marked many of our seminars. The year saw a feast of riches as far as seminars in this area are concerned. Led by Mr. KC Sivaramakrishnan, we had a wonderful session on the future of the Rajya Sabha, with Mr. Fali S Nariman as the lead speaker. These were followed by sessions (just to name a few examples) on the future of tax reform with Mr. Vijay Kelkar, pension reforms with Prof. Mukul Asher, health reforms with Mr. Jeffrey Hammer, Governance reforms with Dr. Bimal Jalan, China’s future with Mr. Rod MacFarquahr and so on. While the enclosed list will speak for itself, this common thread running through many of these seminars remained bridging the gap between good policy and politics. CPR also remained active in areas of its traditional strengths: engagement with a variety of countries, including China, Canada, Pakistan, United States, Serbia-Montenegro. It has actively
participated in the Kunming initiative, in line with its attempts to contribute to a rethinking of a new Asian regional order.

Besides strengthening its links with the policy world CPR is making a concerted effort to strengthen its links with institutions of academic excellence. CPR has been in active collaboration with SAIS, Johns Hopkins, hosting their research scholars. It is also working on a joint research project on India and China that will culminate in a conference in early July 2006. CPR also collaborated with the American Political Science Association to explore ways of bringing Indian social science scholarship and American Political Science closer together. The ground work for this collaboration was prepared during this year, but culminated in the first visit ever to India by a President of the American Political Science Association in early 2005-2006. CPR also has entered into collaborative research arrangements with the World Bank.

As the enclosed list will also attest, CPR faculty remain extraordinarily important and productive in their fields. CPR continued to encourage publication in a variety of genres: public writing, government reports and academic journals. It has tried to remain true to its original mandate of combining academic excellence with public engagement. While CPR remains an institution of great repute, and its faculty renowned, CPR faces some significant challenges in terms of its faculty in the coming years. In part, these challenges, are linked to the financial challenges discussed later in the Report. But there are independent sources of concern in the area.

Ideally, CPR needs three kinds of faculty. The first is a core group of 8-10 members who have the capacity for sustaining long research careers of excellence in their chosen fields. These are faculty members whom CPR gives the freedom to define the agenda for the policy world, to build long term research capacity and to be leaders in their fields. This group will have more academic backgrounds, and will be insulated from the pressure to think in terms of short term projects. The second group that CPR needs is faculty who come to us through specific projects for a time horizon of anywhere between two to five years. While these faculty will also build excellence, they areas of research are more clearly delineated, as are the time horizons under which they operate. The third group of faculty would come to us in even shorter affiliations to help with very specific interventions.

CPR is in an acceptable position as far as the second kind of faculty go. More projects are being located in CPR with some impressive results. CPR’s ability to attract faculty on very short term affiliations will also be enhanced in coming years by the induction of a Parliamentary Research Service. But CPR, with the minor exception being in the field of security, does not have an adequate complement of long term faculty in a variety of disciplines. While it is getting significant project based funding to facilitate short and medium term appointments, it does not have an adequate corpus to sustain the critical mass of faculty it needs. This remains a significant area of concern for the future.

One of CPR’s greatest strengths is its reputation for impartiality and credible scholarship. In part this reputation has been sustained by the fact that it is not beholden to any single funding agency but seeks to maintain a diverse funding base. The resources are varied such as grants from the ICSSR, project overheads, from foundations, from earnings of its own activities, and from government. No one source is allowed to dominate its finances. This is a wise policy and should be continued. However, while CPR’s financial situation is stable at the moment, it needs to generate massive resources to be able to fully realize its vision. While it is not doing too badly in terms of project based grants, it needs to generate more endowment grants to be able to hire long
term faculty. Building up its endowment will also secure its financial and intellectual freedom and this is one area where CPR needs to improve a great deal.

During the period April, 2004 – March 2005 CPR published 3 books; 8 Working Papers; 4 Occasional Papers and conducted 42 Seminars/Lectures by Indian scholars and policy makers and internationally reputed scholars and policy makers. CPR Faculty contributed 200 articles in the various journals.

I joined as President in August with, I must admit, some trepidation. Not only was CPR an august institution, administrative protocols of most Indian institutions are enough to weigh down any hope for scholarly activity. But I have been astonished by the dedication of CPR’s staff and faculty, many whom have been working without seeking rewards commensurate to their efforts and have stood by CPR in some difficult times. They have convinced me that CPR is a place conducive for intellectual activity as well. I would also like to thank, Members of the Board for their full cooperation, and particularly members of the Executive Committee, Mr. K C Sivaramakrishnan, Prof. P V Indersan, and Mr. Eric Gonsalves for providing help whenever needed. And the faculty who have made Monday meetings very interesting indeed.
RESEARCH PUBLICATIONS

The following research studies were brought out during the year 2004-05:

A. Books Published (under CPR imprint)

1. Population Policy of India: Implementation Strategies at National and State Levels

   Edited by Badri N Saxena, Charan D Wadhva and O P Sharma


   An edited volume of papers presented at the Final Consultative Meeting of CPR’s Population Policy Project.

   The book deals with various dimensions of the population policy and its implementation for India as a whole as also for the Empowered Action Group States

2. India 2025: Social, Economic and Political Stability

   Edited by R K Sinha

   New Delhi; Shipra Publications; 2004, 527 p.

   A compendium of articles which offers a comprehensive assessment of almost every aspect of the country’s development contours from the post-independence years to 2025.

   Thought provoking and insightful, the projections made by experts in every field make this a valuable acquisition for every reference library.

3. Crossing the Frontiers of Conflict in The North-East And Jammu and Kashmir, from Real Politik to Ideal Politik

   by Lt. Gen. V K Nayar (Retd.)

   New Delhi, Shipra Publications; 2005, 312 p.

   A study of violence, conflict and terrorism in two major frontier areas of India – Jammu & Kashmir and the North-East.

   The distinctive features of each region are examined separately along with the historical perspective, geo-political dynamics and contemporary experience of the people in these areas.
B. **Articles Published by Faculty**

About 200 articles were also published by the CPR Faculty members in the major national/international dailies and popular journals during the year (listed under individual faculty).


i. **The Economic Experiences of the Indian diaspora**  
   by K.R.G. Nair  

ii. **Socio-economic and Environmental Impacts of Water Resources Development Schemes**  
   by R. Rangachari  

iii. **Silting of Rivers: Problems and Solutions**  
   by R. Rangachari  
   New Delhi; Centre for Policy Research, 2004, 8p.  

iv. **Post-Cancun WTO Perspectives: India,s Negotiating Position as a Developing Country**  
   by Charan D. Wadhva  

v. **Impact of Globalization on South Asian Economic Development**  
   by G.P. Isser  

vi. **All India Services: Retrospect and Prospects**  
   by S.R. Maheshwari  
   New Delhi; Centre for Policy Research, 2004, 45p.  

vii. **India’s Foreign Policy in 2004 : A Historic Opportunity**  
   by Jagat S Mehta  
viii. Selection of Assistant Administrative Officers for Life Insurance Corporation of India: A Post Examination Analysis.
by K. P. Garg


The revised texts of the following four lectures delivered by eminent scholars under the CPR Lecture Series 2003-4 on contribution to public policy have been brought out as CPR Occasional Papers under the CPR Occasional Paper Series 2004-05.

i. Evolution of India’s Nuclear Doctrine.
by Waheguru Pal Singh Sidhu
( CPR Occasional Paper No. 9)
31p.

ii. Water: Towards a Transformation A Critique and a Declaration.
by Ramaswamy R Iyer
( CPR Occasional Paper No.10)
38p.

iii. Security of Outer Space: Technology and Strategic Implications.
by Amitav Mallik
( CPR Occasional Paper No. 11)
14p.

iv. Acquisition and Development of Technology: The Indian Experience.
by Ashok Parthasarathi
( CPR Occasional Paper No. 12)
31p.
DISCUSSIONS, MEETINGS AND SEMINARS

During the year under review, the CPR organised several seminars and special discussion meetings in addition to weekly faculty discussion meetings with distinguished experts as also some workshops-cum-conferences. These are listed below:

1.  
   i) **Democracy in Arab World**  
   ii) **General Election Scene in India (Lok Sabha)**  
       (5 April 2004)  
       
       **Speaker(s):** Dr. Subhash C. Kashyap  
       Prof. B.G. Verghese  
       
       **Chair:** Dr. Charan Wadhva  

2. **Comparative Regionalism: Lessons from ASEAN for SAARC (8 April 2004)**  
   
   **Speaker(s):** Dr. Kripa Sridharan, Sr. Lecturer, Department of Political Science, National University of Singapore  
   
   **Chair:** Dr. Charan Wadhva  
   
   **Discussant:** Dr. Amitav Acharya, Deputy Director & Head (Research), Institute of Defence Strategic Studies, Singapore  

3. **USA-Pakistan Relations and India-Pakistan Relations ((12 April 2004)**  
   
   **Speaker(s):** H.E. Mr. Aziz Ahmad Khan, High Commissioner of Pakistan to India  
   
   **Chair:** Mr. Eric Gonsalves, Member, Governing Board of CPR Society  
   **Co-Chair:** Mr. R.K. Mishra, Chairman, Observer Research Foundation, New Delhi  

4.  
   i) **Missile Defence Collaboration:**  
   
   **Speaker(s):** Prof. G. Parthasarathy  
   
   **Chair:** Dr. Ajit Mozoomdar  
   
   (ii) **All India Council of Technical Education (AICTE) – Control of Technical Education (19 April 2004)**  
   
   **Speaker(s):** Prof. P.V. Indiresan  
   
   **Chair:** Dr. Ajit Mozoomdar
5. **Coalition Politics (19 April 2004)**

*Speaker(s):* Mr. Paranjoy Guha Thakurta  
Mr. Shankar Raghuraman, Times of India

*Chair:* Prof. D.L. Sheth, Centre for the Study of Developing Societies, Delhi

*Discussants:* Prof. B.G. Verghese  
Mr. H. Vasudevan, Academy of Third World Studies, Jamia Millia Islamia University, New Delhi


*Speaker(s):* Participants (In-House Faculty Discussion Meeting)

*Chair:* Dr. Charan Wadhva

7. **Discussion Meeting with Dr. Frederic Lowy, Rector & Vice-Chancellor, Concordia University, Montreal, Canada and signing of the Memorandum of Understanding between Centre for Policy Research and Concordia University, Canada (21 April 2004)**

8. i) **Proposal for an Academic Forum on ‘Asian Union’ by the Visiting Chinese Scholars**

ii) **Proposal on mutually signing MoUs between CPR and Shanxi University; and between CPR and Shanxi Provincial Academy of Social Science (22 April 2004)**

*Speaker(s):* Visiting Scholars from China and CPR’s Faculty

*Chair:* Dr. Charan Wadhva

9. **Acquisition and Development of Technology: The Indian Experience (26 April 2004)**

*Speaker(s):* Prof. Ashok Parthasarathy, Professor, Centre for Studies in Science Policy, JNU, New Delhi

*Chair:* Dr. M.G.K. Menon, Dr. Vikram Sarabhai Distinguished Professor, Indian Space Research Organization

*Discussant:* Dr. V. Siddhartha, Advisor & Outstanding Scientist, Defence Research & Development Organisation (DRDO), New Delhi
10. **Impact of Globalisation on South Asian Economic Development (3 May 2004)**

*Speaker(s):* Amb. G.P. Isser, CPR  

*Chair:* Dr. Nagesh Kumar, Director-General, Research and Information System for the Non-Aligned and Other Developing Countries (RIS), New Delhi  

*Discussants:* Dr. Shri Prakash, Professor, Academy of Third World Studies, Jamia Millia Islamia University, New Delhi  
Mr. M.C. Verma, Adviser, Union Ministry of Labour, Government of India, New Delhi  
Dr. O.P. Sharma, Adviser (International Trade), Planning Commission, Government of India, New Delhi  
Dr. Naushad Ali Azad, Dean, Jamia Millia Islamia University, New Delhi

11. **Technology Day Celebrations (11 May 2004)**

*Coordinator:* Mr. R Rangachari, Honorary Research Professor, CPR  

*Speake(s):*  
(i) Mr. M Gpalkakrishnan, Secretary-General International Commission on Irrigation and Drainage, New Delhi  
(ii) Mr. Vipin Tyagi, President & CEO Network Programmes (India) Ltd., Noida  
(iii) Mr. P Venkatram, ITC Consultant, New Delhi  

*Chair:* Prof. P V Indiresan, Member, Governing Board, CPR

Mr. Gopalakrishnan in his presentation gave a comprehensive overview of the National Water Policy 2002. He noted that in the policy transfer of water from surplus to deficit basin is seen as one of the means of achieving sustainable planning, development and management of water resources. His presentation explored the various aspects of inter-linking of rivers like the objectives and opportunities of the proposed scheme. He also gave a brief account of India’s water vision and possible future scenario.

Mr. Vipin Tyagi, gave a presentation highlighting the significance of market-driven innovation to ensure better chances of success. He made a comparative study between, India, Israel and Japan and noted that India was possibly lagging behind in the ‘Advanced Technology Group’. He also proposed a road map for promotion of innovation in IT.

Mr. P Venkatram, a well known Information Technology and Communications (ITC) Consultant in New Delhi spoke about the “Evolving Corporate Strategy: Building Sustainable Technology Business within a given Policy Framework”.

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14
12. **General Election Results May 2004 (17 May 2004)**

*Speaker(s):* Prof. Subhash C. Kashyap & Others

*Chair:* Dr. Charan Wadhva

*Discussants:* All Faculty


*Speaker(s):* All Faculty

*Chair:* Prof. Subhash C. Kashyap


*Speaker(s):* Prof. K.R.G. Nair

*Chair:* Dr. N.J. Kurian, Consultant, NIPFP, New Delhi

*Discussants:* Dr. Gulshan Sachdeva, Associate Research Professor, JNU, New Delhi
Dr. Rajesh Chadha, Economic Advisor/Chief Economist, NCAER, New Delhi
Dr. B.N. Goldar, ICRIER, New Delhi

15. (i) **Challenges before the UPA Government Led by Congress**
(ii) **National Security Scene**

*Speaker(s):* Prof. Bharat Karnad and Others

*Chair:* Prof. P.V. Indiresan

*Discussants:* All Faculty


*Speaker(s):* Prof. K.R.G. Nair

*Chair:* Prof. Charan Wadhva

*Discussants:* All Faculty
17. Latest Round of India-Pakistan Talks including Bagliher River Project and Nuclear Confidence Building Measures (21 June 2004)

Speaker(s): Faculty
Chair by: Dr. Ajit Mozoomdar
Discussants: Faculty

18. Interactive Session-cum-Discussion Meeting with Mr. Steve Howard, Secretary, Global Foundation, Melbourne, Australia (22 June 2004)

Speakers(s): Visiting Guest, Faculty and other Participants


Speaker: Mr. Jagat S. Mehta, Former Foreign Secretary, Government of India
Chair: Dr. Ajit Mozoomdar
Discussant: Mr. Muchkund Dubey, President, Council for Social Development, New Delhi


Speaker: Dr. Mukul G. Asher, Professor of Public Policy National University of Singapore
Chair by: Amb. Kishan S. Rana (Retd.)
Discussants: Amb. A.N. Ram (Retd.)
Shri J.C. Sharma, Secretary (PCD)
Ministry of External Affairs, GOI, New Delhi

21. i) Chinese Model for Rural Business Centres Town & Village Enterprises (TVEs)

ii) Issues, Domestic & International Before Budget Session of the Parliament (beginning today) (5 July 2004)

iii) Developments in Pakistan

Speaker(s): Dr. Nimmi Kurian
Mr. Sanjoy Hazarika
Amb. G. Parthasarathy
Chair by: Prof. P.V. Indiresan
Discussants: Faculty
22. Indian Economy after UPA Government’s First Budget and Challenges Ahead (12 July 2004)

Speaker: Dr. Arjun Sengupta, Chairman, Centre for Development & Human Rights, New Delhi
Chair by: Dr. Ajit Mozoomdar
Discussants: Dr. Mahesh Purohit, Director, Foundation for Public Economics & Policy Research
Dr. M. Nagarajan, World Bank


Speaker: Dr. George B. Assaf, Representative & Regional Director, United Nations Industrial Development Organisation (UNIDO), New Delhi
Chair by: Dr. S.P. Gupta, Former Member, Planning Commission
Discussants: Prof. K.R.G. Nair
H.E. Mr. Jorge Heine, Ambassador of Chile
Dr. John Wood, Vice President – India Office, Shastri Indo-Canadian Institute, New Delhi
Prof. Lallan Prasad, South Campus, Delhi University

24. Bridging the Developed-Developing Country Divide on Corporate Social Responsibility (19 July 2004)

Speaker: Dr. Kernaghan Webb. Senior Legal Policy Advisor and Chief of Research for the Canadian Office of Consumer Affairs, Canada
Chair by: Dr. Ashok K. Chauhan, Chairman, AKC Group of Companies, New Delhi
Discussants: Dr. Reema Ramachandran, Director General, FIIB, New Delhi
Dr. Kiran Karnik, Chairman, NASSCOM
Mr. M.P. Brzbaruah, Ombudsman, Banking Sector, New Delhi
Prof. Lallan Prasad, South Campus, Delhi University

25. i) Announcement regarding selection of the President – CPR
ii) Punjab’s Unilateral abrogation of Inter-State Sharing of river waters (19 July 2004)

Speaker: Faculty
Chair by: Prof. K.C. Sivaramakrishnan
Discussants: Faculty
26. i) Current Economic Scene (including failure of Global Trust Bank) and Policy Imperatives;  
ii) Parliamentary Affairs;  
iii) External Affairs Ministries last week’s visit to Islamabad; and  
iv) Iraq: Indian Hostages  

Speaker(s): Prof. K.R. G. Nair  
Dr. Ajit Mozoomdar  
Prof. P.V. Indiresan  
Chair by: Dr. Charan Wadhva  
Discussants: Faculty  

27. SAARC – A Partnership (26 July 2004)  

Speaker: Dr. Tarlok Singh  
Chair by: Dr. Ajit Mozoomdar  
Discussants: Faculty  

28. i) Welcome of Dr. Pratap Bhanu Mehta, newly joined President of CPR;  
ii) Challenges before CPR  
(2 August 2004)  

Speaker(s): Faculty  
Chair by: Prof. K.C. Sivaramakrishnan  
Discussants: All Faculty  

29. Seminar on Reforming the Rajya Sabha and Reviving Bicameralism (12 August 2004)  

Speaker(s): Shri Fali S. Nariman  
Shri Rajendra Sachhar  
Shri Yogendra Yadav  
Shri K.C. Sivaramakrishnan  
Chair by: Shri K.C. Sivaramakrishnan  

30. i) Finance & Defence(6 September 2004)  
ii) Terrorism  

Speaker(s): Faculty  
Chair by: Dr. Ajit Mozoomdar  
Discussants: Faculty  

31. i) Report of individual Faculty Member  
(13 September 2004)  
ii) Northeast Issues  

Speaker(s): Faculty  
Chair by: Prof. K.C. Sivaramakrishnan  
Discussants: Faculty
32. **Discussion meeting with visiting group of Senior Researchers from the Institute of World Economics and Politics of the Vietnam Social Science Academy (21 September 2004)**

*Speaker(s):* Visiting Researchers from Vietnam and CPR Faculty

33. **Discussion meeting with visiting Delegation from Karachi Council on Foreign Relations, Economic Affairs and Law (KCFREL), Pakistan (23 September 2004)**

*Speaker(s):* Visiting Delegation from Karachi and CPR Faculty

34. **Roundtable on The Politics of Tax Reforms (24 September 2004)**

*Speaker(s):* Dr. Vijay Kelkar, Adviser to Finance Minister  
Dr. Ajay Shah, Consultant, Ministry of Finance, Department of Economic Affairs  
*Chair by:* Dr. Pratap Bhanu Mehta

35. **Electricity Governance Indicator Toolkit Application (6 December 2004)**

*Speaker(s):* Dr. Sudha Mahalingam, Sr. Fellow, IDSA  
Dr. Navroz Dubash, Sr. Fellow, NIPFP  
*Chair by:* Dr. Pratap Bhanu Mehta  
*Discussants:* CPR Faculty


*Speaker(s):* Dr. Arvind Subramanian, International Monetary Fund

37. **Seminar on Civil Service Pensions Reforms in India (10 February 2005)**

*Speaker(s):* Dr. Mukul Asher, National University of Singapore

38. **Seminar on China in Transition (15 February 2005)**

*Speaker(s):* Prof. Roderick Macfarquhar, Harvard University and former MP House of Commons, UK

39. **Seminar on Building Regulators in India (24 February 2005)**

*Speaker(s):* Dr. Ajay Shah, Consultant, Department of Economic Affairs, Ministry of Finance, Government of India
40. **Roundtable on Multilateral Reforms (1 March 2005)**

*Speaker(s):* Mr. Ross Hornby, Assistant Deputy Minister, Strategic Planning & Public Diplomacy, Foreign Affairs, Canada  
Amb. G. Parthasarathy, CPR  
Dr. Charan Wadhva, CPR

*Discussants:* All Participants

41. **Discussion Meeting of Committee to examine the working of the Armed Forces Special Powers’ Act (AFPSA) (7 March 2005)**

*Speaker(s):* Committee Members

42. **Seminar on Money for Nothing: The Dire Straits of Medical Care in Delhi (10 March 2005)**

*Speaker(s):* Mr. Jeffrey S. Hammer, Lead Economist in the Development Research Group  
/Public Services Team), World Bank

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**RESEARCH PROJECTS COMPLETED**

1. **Good Governance and Development Policies: A Comparative Study of Uttar Pradesh and Maharashtra**

   The draft of this study conducted by Dr Amit Prakash has been completed and was presented before the CPR faculty and invited experts at a seminar held on 9 July 2001. Before publication, it is imperative to revise the study in the light of the relevant Census 2001 data, which are in the process of being published. Revised draft should be ready for publication soon after such data are available.

2. **Internal Threats to India’s Security**

   The study has been completed by Lt. Gen. V K Nayar (Retd.) and the book entitled *Crossing the Frontiers of Conflict in the North –East and Jammu and Kashmir, from Real Politic to Ideal Politic* published by Shipra Publications has been brought out.

3. **Self Governance in the North East**

   During the period, Mr Sanjoy Hazarika, Research Professor has completed his draft final report on Self-Governance in the North East with special focus on Meghalaya, Manipur and Nagaland. The study has since been handed over to Action Aid India, which had supported the project.
4. **Socio-Economic and Environmental Impact of Bhakra-Nangal Project**

The objective of this research project was to undertake a study of the economic, social and environmental impacts of the Bhakra Dam and auxiliary structures, which formed part of the Bhakra-Nangal Project (BNP). The sphere of influence of BNP extends over the States of Himachal Pradesh, Haryana, Punjab, Rajasthan and the NCT Delhi. It stabilises and improves the century old Sirhind canal irrigation system. In addition it brings irrigation to a vast new area. It generates significant hydro-power and links with the northern regional grid to serve domestic and industrial uses. In addition, it enables flood- moderation, serves as the source of industrial and domestic water supply to metropolitan areas, cities and villages and offers numerous incidental benefits. The CPR study looked into not only the primary objectives served but was also aimed to look into secondary and tertiary impacts and the manner in which it had contributed to the development of the region and the country.

The Project was completed in June 2004.

Mr. R. Rangachari, Honorary Research Professor was the Coordinator and Director of this Project.

5. **Economic Reforms and Regional Disparities in Economic and Social Development in India**

The study enquired into the nature and causes of change in inter-state disparities in the levels of economic and social development in India in the light of the prevalent views in this regard the world over with attention particularly focused on a comparison between India’s regional experience in the pre and in the post reform periods. Split into five chapters, it analysed the manner in which inter-state disparities in economic development, as indicated by per capita net state domestic product (NSDP), have changed over time in India. It also carried out a similar exercise of other indicators of levels of living like consumer expenditure, percent people below poverty line and human development index. It tried to explain not only inter-state disparities in HDI and in per capita NSDP but also such disparities in per capita value added in manufacturing, disaggregating the sector even further into registered and unregistered manufacturing.

Dr. K.R.G. Nair was the Project Director.

6. **Impact of Globalisation on South Asian Development**

Amb. Prof. G P Isser revised his report on the research project on the Impact of Globalisation on South Asian Economic Development. This has been brought out as a CPR Working Paper No. 15 in June 2004.

7. **Working of Wards Committees in the states of West Bengal, Maharashtra, Karnataka and Kerala**

Mr. K C Sivaramakrishnan, Honorary Research Professor coordinated a Comparative Study on the Working of Wards Committees in the states of West Bengal, Maharashtra, Karnataka and Kerala, sponsored by the Ford Foundation and under the auspices of the
Institute of Social Sciences. The study pertains to the constitutional requirements under the 74th Amendment for people’s participation in urban management at the ward level. The study has been completed and awaiting publication.

8. **Census of 2000 and its spatial and economic implications, in particular, for urban areas**

The study on the Census of 2000 and its spatial and economic implications, in particular, for urban areas undertaken by Mr. K C Sivaramakrishnan jointly with Prof. Amitabh Kundu of JNU, and Shri B N Singh has been completed, reviewed and awaiting publication by Oxford University Press.

**CONTINUING RESEARCH PROJECTS**

CPR faculty continue to publish in a variety of areas. Listed below are projects formally under auspices of CPR:

1. **A Definitive Study in the Evolution and Operation of the Provisions of the Constitution of India**

   Work on the Project on *A Definitive Study in the Evolution and Operation of the Provisions of the Constitution of India* continued. Draft Studies on articles of the Constitution are in different stages of completion / finalisation:

   i. Studies on Preamble, Union and its Territory (articles 1 to 4), Citizenship (articles 5 to 11), Fundamental Rights (articles 12-13), The Union-Executive and Legislature (articles 52-123): finalised.

   ii. Studies on articles 124-137 and 264-275: 2nd drafts completed.

   iii. Studies on articles 352-395: parts completed.


   v. Introductory chapters to the Study- 2nd drafts completed.

   Dr Subhash C. Kashyap, Honorary Research Professor is in charge of this project.

2. **The Political Economy of India’s Energy Security**

   Work on the above research project is being done by Mr. R.K.Sinha. Effort has been made to contact concerned ministries of government, both at the centre and the states, for collection of material pertinent to the subject matter. A lot of material has been accessed, and some more is being collected. The project is expected to be completed soon.

   Mr R K Sinha is working on this study as its Project Director.

3. **Emerging Security Scenarios in Asia: Recasting India’s Diplomacy**

   Dr. Nimmi Kurian completed three draft chapters of ongoing research project on *Emerging Security Scenarios in Asia: Recasting India’s Diplomacy*. The first chapter
examines new critical investigations into security that look beyond an exclusively politico-military interpretation to arrive at a more nuanced definition of security. The second chapter looks at the emerging patterns and trends that characterize the Asian security architecture. She also completed the chapter that looks at India’s moves towards greater integration with the wider Asian region and its initiatives to break out of the conceptual confines of a purely South Asian frame of reference. She commenced work on the fourth chapter that examines the range of security issues in Asia in empirical detail, particularly those with trans-border implications such as international terrorism, ethnic strife, environmental degradation, drug trafficking, migration, organised crime among others. The chapter will examine the multilateral initiatives that are emerging as a defining feature of Asia’s security landscape and seeks to critically examine the efficacy and durability of region-wide solutions that have been arrived at.

4. Technology and Security – India’s Long-Term Interests

This study is being conducted by Professor Brahma Chellaney.

5. Future of Nuclear Deterrence

This study is being conducted by Professor Brahma Chellaney

6. Optimising Forces for Conventional Wars and Low-Intensity Conflicts in a Nuclearised Southern Asia

Prof. Bharat Karnad is working on the Research Project on “Optimising Forces for Conventional Wars and Low-Intensity Conflicts in a Nuclearised Southern Asia”.

7. A Role for India in the Israeli-Arab Conflict

Work is in progress on the research project on “A Role for India in the Israeli-Arab Conflict”

Prof. Bharat Karnad is working on this Research Project.


Work is in progress on the study on “India’s Development Experience: 1950-2001”. Mr. Sharad Marathe and Prof Pradeep Apte (both based in Pune) are working on this Research Project.

9. India's Energy Security Options

This study is being undertaken by Mr. G. Parthasarathy, Honorary Visiting Professor and Dr. Nimmi Kurian, Associate Research Professor.
10. **Analysis of the Case Laws relating to Panchayats involving the examination of nearly 800 judgments of different High Courts and the Supreme Court.**

The study is sponsored by the Ministry of Panchayati Raj, Government of India, funded by the UNDP and undertaken through the auspices of the Institute of Social Sciences is in progress.

Mr. K C Sivaramakrishnan, Honorary Research Professor is acting as Coordinator of the study.

11. **Conflict Zones**

In recent years there has been a virtual revolution in the academic literature on armed conflicts inside countries. This literature is quite relevant to an understanding of the conflicts in Northeast India and has important implications for Indian policy. Unfortunately communication between these two worlds has been limited. With the goal of bridging this gulf, we are in the process of commissioning a number of papers and planning a workshop on conflicts in Northeast India. Participants will include academics as well as those with policy experience. Proposed papers will cover general themes as well as focus on particular conflicts. Among them are: (a) reviews of policy tools such as the autonomy accords and the Sixth Schedule; (b) India's evolving counter-insurgency doctrine; (c) the logic of conflict economies; (d) the challenge of development in an environment of insurgency; (e) the Naga peace process; (f) the mapping of conflicts in Manipur, and (g) the Bodo conflict and prospects of the Bodo Territorial Council.

Dr. Sanjib Baruah, Visiting Professor is working on this project.

12. **The Look East Policy**

Dr. Sanjib Baruah began working on a project on the Look East policy. He organised an issue of *Seminar* on 'Gateway to the East: A Symposium on Northeast India and the Look East Policy.' The issue (No 550) is to be published in June 2005.

13. **Electricity Governance Indicator Toolkit Application – Pilot Phase, India Country Study**

Dr. Sudha Mahalingam, Senior Research Fellow is working on this project.

14. **Governor and Governance**

Mr. Ved Marwah, Honorary Research Professor is in the process of collecting material for the proposed project on Governor and Governance.

15. **Justiciability of Social and Economic Rights**

Dr. Pratap Bhanu Mehta, President, is working on this project. This study empirically examines the effectiveness of court decisions in the sphere of social and economic rights.
New insights into promoting rural innovation: Learning from civil society organisations about the effective use of innovation in development.

This project addresses policy issues concerned with making more effective use of science, technology and innovation (ST&I) in rural development initiatives that seek to reduce poverty. The project will pilot test the use of the innovation systems framework in a number of rural technology sectors in India and East Africa. The purpose is to use the framework (i) as an appropriate approach for understanding innovation processes that reduce poverty, and (ii) derive lessons from innovation processes associated with civil society led initiatives that are effectively using ST&I in poverty reduction. It tests the proposition that the civil society sector has been successful in leading initiatives where innovation used for pro-poor rural development, and draw lessons for innovation policy to meet poverty reduction goals. An innovation in the research methodology is the creation of a Rural Innovation Policy Working Group in India to link the research more effectively to policy makers. This policy group will be a prototype mechanism for generating a policy debate on rural innovation grounded in on-going empirical experiences of innovations for development.

Dr. Rajeswari Raina, Senior Research Fellow is working on this project.

Institutions for poverty reduction: understanding and enabling institutional changes that promote pro-poor post-harvest innovation

The main hypothesis of this policy research project is that institutional change is an important way of shaping pro-poor innovation. The project addresses the nature of institutional changes - new/modified ways of working, rules, norms, that bring about pro-poor innovation. Different actors in rural innovation systems need capacities and skills to create and sustain these pro-poor institutional changes. The project will use a combination of approaches - (a) a synthesis of lessons learnt from past initiatives, (b) build and enable a learning alliance with a key intermediary actor in rural innovation and development, such as the rural banking system, and (c) conduct wider participatory policy consultations at the national level, that are crucial for building ownership of the policy research process and for uptake of lessons/policy recommendations. Action research will explore the nature of institutional changes that bring about pro-poor innovations. These lessons will then be used for capacity development and policy consultations held at regional and national levels.

Dr. Rajeswari Raina, Senior Research Fellow is working on this project.
Dr. Charan D Wadhva after completing his term as President, CPR, demitted his office on 31 July 2004 and assumed responsibilities of Research Professor of the Centre.

During the year under review, Dr. Wadhva, was involved in the following research and allied activities:

Professor Charan Wadhva is working on the manuscript of two books being jointly edited by him on:
1. India-Canada First and Second Policy Dialogues
2. India-Serbia and Montenegro First and Second Policy Dialogues.

Publications

Books


Papers/Book Chapters


CPR Working Paper


Books under Publication

(i) *Asian Regionalism: Indian and Canadian Perspectives*, New Delhi; APH Publishing Corporation, 2005

(ii) *India and Serbia Montenegro: Revitalizing Bilateral Relations*, New Delhi; APH Publishing Corporation, 2005

* We regret that we are not able to report the activities of all Faculty Members due to non-availability of information in some cases.
Other Related Activities

i. Participated in the Second India and Serbia & Montenegro Dialogue at Belgrade during June 9-10, 2004. This dialogue was co-sponsored by the Institute for International Politics & Economics, Belgrade and the CPR (with the financial assistance of the Ministry of External Affairs, Government of India).

ii. Professor Charan Wadhva has been invited to join as a member of Board of Management of the Centre for Strategic Studies and Simulation of the United Services Institutions (USI) of India with effect from January 1, 2005.

iii. Professor Wadhva made a lead presentation at a Seminar on “India-2020 and New Business Opportunities between India and Denmark” at Copenhagen, Denmark on March 18, 2005. This Seminar was organized by the Asia Business forum, a joint venture of the Copenhagen Business School and the Asia Heritage Foundation based in Copenhagen, Denmark.

iv. Professor Wadhva made a presentation on “India and China in 2020: A Great Leap Forward?” at London, UK on March 23, 2005. This discussion meeting was organized by the Foreign Policy Centre, London - a think tank with Prime Minister Tony Blair as its patron.

2 Dr. Pratap Bhanu Mehta joined CPR as its President and Chief Executive on 31 July 2004 A.N. During the period under review, he was involved in the following research and allied activities.

Books (edited)

Hindu Nationalism & Indian Politics (Oxford University Press, 2004)

Articles

i. ‘Hinduism and Democracy’, Journal of Democracy, 2004

ii. ‘Secularism and the Identity Trap’, in Mushirul Hasan (ed.) Will Secular India Survive (Delhi, Imprint One)


iv. ‘Affirmation without Reservation’, Economic & Political Weekly, October 2004

v. ‘Governors with Change of Governments’, Manupatra Newsline, August-September 2004


viii. ‘Lessons on Globalization’ Yale Global, August 2004

ix. India’s Kinder and Gentler Globalization, Yale Global, August 2004

x. ‘Constraints on Electoral Mobilisation’, Economic and Political Weekly, 18-24 December 2004

xi. ‘Rousseau, Education and the Quest for Dignity’, Contemporary Education Dialogue, October 2004
Review Articles

i. Reviewed ‘Confessions of Secular Fundamentalist’ by Mani Shankar Aiyar, *The Indian Express*, 12 December 2004

ii. ‘An End to Suffering: The Buddha in the World’, *Biblio*, November-December 2004


v. Reviewed “Indian Political Trials” by A G Noorani, *The Indian Express*, 13 February 2005

vi. ‘Ambassador of Hindu-Muslim Unity: Jinnah’s early politics’ by Ian Bryant Wells, *The Indian Express*, 13 March 2005

Columns

i. ‘Mantriji may be a rogue, but he’s popular too’, *The Indian Express*, 4 August 2004

ii. ‘Scholars and stooges’, *The Telegraph*, 12 August 2004

iii. ‘The inhuman cliches of history’, *The Indian Express*, 2 September 2004

iv. ‘Homo commiticus’, *The Telegraph*, 15 September 2004

v. ‘Crossing the Line : A hardworking peace”, *The Indian Express*, 8 October 2004

vi. ‘Joy and despair”, *The Telegraph*, 14 October 2004

vii. ‘Can judges judge themselves?’, *The Indian Express*, 28 October 2004

viii. ‘The power of weakness’, *The Telegraph*, 28 October 2004

ix. ‘Liberal Education’, *Education News*, October 2004

x. ‘God is Partisan’, *The Indian Express*, 6 November 2004

xi. ‘Gunfire on the Eastern front’ *The Indian Express*, 15 November 2004

xii. ‘The future of an illusion’, *The Indian Express*, 24 November 2004

xiii. ‘Debates and divisions’, *The Telegraph*, 25 November 2004

xiv. ‘Taking the XIIth standard country-leaving exam (Part-I)’, *The Indian Express*, 26 November 2004

xv. ‘B A Pass, M A Pass, give talent a pass (Part-II)’, *The Indian Express*, 27 November 2004

xvi. ‘A space of delusions’ *The Telegraph*, 7 December 2004

xvii. ‘Left/Right, right?’*, *The Indian Express*, 9 December 2004

xviii. ‘The meaning of life’, *The Telegraph*, 23 December 2004

xix. ‘Sex and Sensibility’, *The Indian Express*, 29 December 2004

xx. ‘Most NRIs wear loincloths, not suits’, *The Indian Express*, 7 January 2005

xxi. ‘Secularism at stake’, *The Indian Express*, 23 January 2005

xxii. ‘We, the People of India’, *The Indian Express*, 26 January 2005

xxiii. ‘The end of truth’, *The Telegraph*, 29 January 2005

xxiv. ‘Baby Elephant Walk’, *The Indian Express*, 11 February 2005

xxv. ‘Figure it out’, *The Telegraph*, 14 February 2005

xxvi. ‘Truth, confessions and videotape’, *The Indian Express*, 17 February 2005

xxvii. ‘Party powered’, *The Telegraph*, 3 March 2005


xxix. ‘Manmohan’s brave new world’ *The Indian Express*, 10 March 2005

xxx. ‘A new non-alignment?” *The Indian Express*, 23 March 2005
xxx. ‘Justice by the law, not by a vigilante’, *The Indian Express*, 25 March 2005
xxxii. ‘Losing the Kathmandu’, *The Telegraph*, 30 March 2005
xxxiii. ‘The making of Manmohan’, *Hardnews*, December 2004

**Seminars/Talks**

i. ‘Equality of Opportunity: Some Paradoes’, Centre for Professional Development in Higher Education, Delhi University, 4 October 2004


iii. ‘Creativity & Liberal Values’, in Discussion with Salman Rushdie, Kolkata

iv. Post Democratic Parliaments, Centre for Law & Governance, Jawahar Lal Nehru University

v. ‘Globalization and the State’, University of Pune

vi. ‘Plato’s Critique of Democracy’, Academic Staff College, Jawahar Lal Nehru University, New Delhi

vii. ‘The Structure of Education Reforms’, National Institute of Education Planning and Administration, New Delhi

3. **Dr. Sanjib Baruah** joined CPR on 15 January 2005 as a Visiting Professor and was involved in the following research and allied activities.

**Articles**

i. ‘Take the jungle to the law,’ *The Indian Express*, 9 March 2005.

ii. ‘The Road to China,’ *The Indian Express*, 10 April 2005.

iii. ‘Of Broken Promises and False Starts,’ *The Telegraph*, 12 April 2005

iv. ‘Think Out of the Box,’ *The Telegraph*, 14 May 2005


**Papers Presented**

i. ‘Looking East Via the Northeast’ at the National Conference on Dialogue on the Northeast, Delhi University, Gandhi Bhavan, 2 March 2005.

ii. ‘Imagining a Trans-border region Across Northeast India’ at a Symposium: on Sharing Sovereignty: Thinking Beyond Nation-States in South Asia, George Washington University, Elliott School of International Affairs, Washington D.C., USA., 16 April 2005.

4. During the year under review, **Dr. Brahma Chellaney**, Research Professor was involved in the following research and allied activities:

5. During the year under review, **Mr Sanjoy Hazarika**, Research Professor was involved in the following research and allied activities:

   Worked on a project on Sub national identities in the Northeast

6. During the period under review, **Research Professor Bharat Karnad** was involved in the following research and allied activities:

   **Papers/Publications**


   iii. ‘De-militarization of LoC: Negative Strategic Ramifications' in P.M. Kamath (ed.), India-Pakistan Relations: Courting Peace from the Corridors of War (New Delhi, Promilla & Co. Publishers in association with Bibliophile South Asia, New Delhi and Chicago, 2005)


7. During the year under review **Dr. Subhash C Kashyap**, Honorary Research Professor was involved in the following research and allied activities:

   **Books, Papers/articles published**


   iv. *Our Constitution*, NBT, 3rd revised ed. & 2 Reprints, 2004

   v. *Bharat ka Samvidhanik Vikas our Samvidhan*, Delhi University, 2nd revised ed. 2004

   vi. *Sansad ka Itihas*, 2 Vols. 2005

   **Articles**


iv. The (Governor’s) Office Matters, *The Pioneer*, 20 February 2005.
viii. Who are We?, *South Asia Politics*, Vol.3, No.9, January 2005.

Meetings/Seminars/Conferences where paper presented or address delivered

i. Paper presented and Address delivered on “The Concept and Problems of Governance in India” at ICPR National Seminar for Research Scholars, Gauhati (March 2005).
ii. Address at JNU on Lessons from Goa and Jharkhand (13 March 2005).
v. Address at Gandhi Smarak Nidhi on Indo-Pak meet on Sufism (20 February 2005)
vi. Paper on ‘Hinduism, its Meaning & Relevance’ presented at the National Conference at Uppal Orchid Hotel, Rashtriya Jagriti Sansthan (5 February 2005)
vii. Address at Arya Samaj Hall, Chandni Chowk on present political situation and agenda for action (28 January 2005).
viii. Address at IHC on Electoral Reforms (22 January 2005).
ix. Address (Power-point presentation) to Tibetan scholars on ‘Democracy – Problems & Prospects’ at Dehradun (20 January 2005).
x. Address (Power-point presentation) at the National Defence College on Making of India’s Constitution (17 January 2004).
xii. Address at Relevance of Hinduism for Understanding India – Preparatory Workshop (December 2004)
xiii. Address at Relevance of Hinduism for Understanding India – Preparatory Workshop (December 2004)
xiv. Convocation Address delivered at University of Mysore (December 2004).
xv. Presidential Address at the National Convention on “Do Reforms Need Course Correction?” session on ‘Regional Disparities, Social Sector and Path of Development’ (November 2004).
xvi. Inaugural (keynote) Address at the Seminar on the Changing Role and Future of Parliament in Indian Polity, BHU, Varanasi (November 2004).

xvii Address at the Samta Seminar on Yoga, Constitution Club, N.D. (November 2004).

Other work and Recognition:

1. During the year functioned in an Honorary Capacity as:

   A. President (a) Citizenship Development Society
      (b) Rashtriya Jagriti Sansthan
      (c) ORF Institute of Politics and Governance (since left)

   B. Chairman (a) Academy of Grassroots Studies and Research; (b) Editor-in-Chief, (i) ICSSR Journal (since resigned) and (ii) South Asia Politics; (c) Chairman, (i) NIEPA Review Committee (work completed, report submitted), (b) High Level Committee on S.C. Judgements on Minority Institutions, Fee Structures etc.; (e) Member (i) Auroville Governing Board, (ii) International IDEA Board of Directors: Attended the June and November meetings of the Board at Stockholm (5-8 June & 27-30 November), (iii) ICSSR, (iv) Research Governing Council, Rai University.

2. Interviewed by the print and electronic media frequently from within the country and abroad.

8. During the period under review, Dr. Nimmi Kurian was engaged in the following research and research related activities:

   i. Completed a Certificate of Proficiency Course in Mandarin, School of Foreign Languages, Ministry of Defence.

   ii. Presented a paper “China’s New Security Concept and South Asia: An Indian Perspective” at the International Conference on China’s South Asia Policy organised by the Shanghai Institute of International Studies in Shanghai on 9-10 November 2004.


   iv. “Eastward-Bound: Reviving India’s Asian Ties and Implications for China” in James Qian Jiang and Isabelle St. Mezard ed., China and India: Political and Strategic Perspectives, (University of Hong Kong, forthcoming).

9. **Dr. Sudha Mahalingam**, Senior Research Fellow was involved in the following research and other allied activities.

**Recent Newspaper Articles (Energy-related)**

iv. LNG Pricing – Relevance of Oil Linkage – *The Hindu* dated 24 January 2005
v. Towards Sustainable Energy – *The Hindu* dated 18 November 2004
vi. Riding the Oil Tiger – *The Hindu* dated 11 October 2004

**Papers published between October 2004 and March 2005**


ii. “Bangladesh Gas in India’s Energy Calculus” – in Contemporary India, the journal of Nehru Memorial Museum & Library, New Delhi, Volume 3, No.2 (April-June 2004 – but just out!!)


**Papers Under Publication**

i. Regulatory Experiments in the Indian Power Sector: Missing The Wood For The Trees-Paper being published as part of an edited volume entitled Administration in the Perspective of Reforms, Editor: Amita Singh, being published by Sage for The Centre For the Study of Law & Governance, JNU.


**Papers Presented in Seminars between October 2004 and March 2005.**

i. ‘Accessing Neighbourhood Energy – Thinking out of the box’ at the seminar on ‘India & its neighbours – Energy Co-operation for Prosperity’ organized by the Association of Indian Diplomats, New Delhi on 10 March 2005.


Projects Completed

Role of Regulation in Improving Service Delivery in India’s Electricity Sector : A Case Study Of Five Indian States’ project being implemented for the Voice & Client Power Program of Water & Sanitation Program, World Bank, New Delhi.

Participation in Workshops


ii. USAID-SARIE semi-annual Seminar on Regional Electricity Trade, Delhi, October,2004.

Lectures Delivered

i. Role of Nuclear Energy in India’s Energy Security – Lecture delivered at the Centre for Environmental Policy, JNU, New Delhi on 22 February 2005.

ii. Rising Global Oil Prices and Implications for India – Lecture delivered to Army officers on training at IDSA on 29 October 2004.

10. During the year under review, Prof. K.R.G. Nair, Honorary Research Professor was involved in the following research and allied activities:

Papers presented at Seminars/Conferences

i. "A shining Example of Untapped Potential: the case of bilateral Economic relations between India and Serbia & Montenegro" at the Second India, Serbia & Montenegro dialogue organised by the Institute of International Politics and Economics, Belgrade and the Centre for Policy research, New Delhi at Belgrade, 9-10 June 2004

ii. "Economic Reforms and Regional Disparities in Economic and Social Development in India" at the Department of Economics at the University of Montenegro, Podgorica, 11 June 2004
I  Publications

Book Reviews

Sushma J.Varma and Radhika Seshan, "Fractured Identity: The Indian Diaspora in Canada",  
Indian Social Science Review, Vol6, No 1, January-June 2004, pp173-175

Books

Kerala: The Land of Opportunities: (edited jointly with Dr. Jacob John and Dr. K.P. Sunny)  

Papers

i  "The Economic Experiences of the Indian Diaspora", Working paper no 11, Centre for  

ii  "A shining Example of Untapped Potential: the caseof bilateral Economic relations  
between India and Serbia & Montenegro", Review of International Affairs(Belgrade),  

iii "Industrialisation in Kerala", in Nair, K.R.G, Jacob John and K.P.Sunny(ed), Kerala: The  

II  Completed Research work/guidance

i  Supervised, jointly with Dr. V.K.Kaul of the Department of Business Economics of the  
University of Delhi, the successful Ph.D dissertation entitled  
"Anti-dumping,Countervailing Measures and Safeguard Provisions in Multilateral Trade  
Regime" by Mr. Ved Prakash in October 2004.

ii  Completed a research study entitled" Economic Reforms and Regional Disparities in  
Economic and Social Development" funded by the Planning Commission  
of the Government of India.

11. During the period under review, Lt. Gen. V K Nayar (retd) presented a paper on  
“Understanding The North East” at a seminar at Observer Research Foundation in  
November 2004

12. During the period under review, Mr. G Parthasarathy, Honorary Visiting Professor  
presented the following papers at various conferences, seminars and meetings:

Papers Presented

i.  “Nuclear Disarmament, Nuclear Proliferation and Proliferation of Weapons of Mass  
Destruction – An Indian Perspective” at an International Seminar organized by the U N  
University, the International Peace Council, New York and the Ritsumeikan Univesity in  
Kyoto on 23 October 2004.
“Challenges to Democracy and Pluralism in India and its Neighbours at the annual “Jerusalem Summit” organized in Israel on 27 November 2004.

13. During the period under review, Mr R Rangachari, Honorary Research Professor, was involved in the following research and allied activities:

**Conferences and meetings**

i. Made a presentation on the Regional and Nationalist of the Bhakra Nangal Project at an international workshop sponsored by the Third World Center for Water Management (TWCWM), Mexico, International Commission on Irrigation and Drainage (ICID), International Hydro power Association (IHP), International Water Resources Association (IWRA) and the Middle-east Technical University, Ankara on the impacts of large dams, at Istanbul, Turkey on 25 –28, October, 2004

ii. Nominated as the only non-official member of the Task Force on Flood Problems and Management appointed by the Government of India in August 2004. He served as the Chair of the Drafting Group for the Report.

iii. Appointed as an expert non-official member of the Technical Advisory Committee for the National Institute of Hydrology, Roorkee.

14. During the period under review Mr. K C Sivaramakrishnan, Honorary Research Professor was involved in the following research and allied activities:

**Seminars / Conferences attended**

i Participated in an International Workshop on good governance held at CIRDAP (Centre for Integrated Rural Development for Asia and the Pacific) during 18 to 22 April 2004 and presented a paper on Decentralized Democratic Structures.

ii Participated in an International Workshop “The Delhi Urban Forum” organised by the Woodrow Wilson International Centre for Scholars, Washington DC on 24 and 25 June 2004 and presented a paper on Municipal and Metropolitan Governance: Are they relevant to the Urban Poor?

iii. Participated in August 2004 in the International Conference in Erice, Italy organized by the World Federation of Scientists and the Ettore Majorana Foundation on Planetary Emergencies and presented a paper on International Migration and Asia.

iv Participated in a workshop on the Constitution and the Conflict of Views between the Judiciary and the Parliament, on 19 and 20 September 2004.

v Participated in a Retreat for Urban Secretaries in the States and the Government of India at Goa organised by the NIPFP, on 25 and 26 September 2004.

vi Participated in an Interstate Round Table conference convened by the Union Ministry of Panchayati Raj and participated in the discussions about the jurisprudence emerging from the case law relating to the 73rd and 74th Amendments to the Constitution, on 7 October 2004.
vii  Participated in a meeting with the State Election Commissioners from different states organised by PRIA to discuss issues and problems in the conduct of elections, on 13 October 2004. Also conducted a meeting with the State Election Commissioners organised by the Institute of Social Sciences to follow up on the discussions of the 13th October and to formulate issues to be discussed at the next interstate Round Table at Guwahati, on 26 October 2004.

viii  Participated in an interstate Round Table of Ministers of Panchayati Raj and presented a paper on the conduct of elections and issues such as preparation of common electoral rolls, reservation of seats, delimitation of panchayat wards etc.on 27 and 28 October 2004.

ix  Participated in an international conference organised by the Government of Bangladesh and USAID to discuss South Asian experience in decentralisation and presented a paper on the Indian experience, on 7 and 8 December 2004.

x  Participated in a meeting of the High Level Committee in the Planning Commission to discuss the issues relating to maintenance of minimum flow in the Yamuna, on 6 January 2005.

xi  Addressed the 45th course of senior officers in the National Defence College, on 4 February 2005.

15. During the year under review Mr. B G Verghese, Honorary Research Professor was involved in the following research and allied activities:

In view of a growing public interest in water issues, the India Research Press sought re-publication of Verghese's *Waters of Hope* as a paperback in order to reach a wider readership. A chapter was accordingly written by Mr. Verghese updating developments since the second edition of the book appeared in 1998 and this is now in the press.

Mr. Verghese's association with the Task Force on Inter-Linking of Rivers ended in mid-2004 as the new UPA Government decided to review the programme and pursue it Departmentally. However, he attended a large international conference on this theme in Dhaka in December 2004 as the ILR concept had caused great alarm in Bangladesh and Nepal as a result of misperceptions born of lack of communication. He has now been asked to contribute an explanatory article that is proposed to be brought out on that theme by some Bangladeshi scholars.

Otherwise, Mr. Verghese is on a panel put together by the World Bank to produce a series of studies on water resource development in the Northeast for discussion with the Government of India as a prelude to funding certain programmes in this sector.

Early in 2005, Mr. Verghese participated in a Conference in Guwahati on the Northeast and read an address on the region's external relations.

He was part of a South Asians for Human Rights mission to Pakistan to report on minority rights in South Asia and continued Track-II discussions on Kashmir and other issues as a member of the Indo-Pakistan Neemrana Dialogue. He delivered keynote addresses at two Kashmir-related conferences in Jammu and read a paper on *A Vision for Kashmir-2015 and followed up with papers and articles on the current* Indus
water disputes raised by Pakistan, arguing the case for conceptualising and negotiating an Indus-II agreement on the basis of the 1960 Indus Treaty in order to try and harness jointly with Pakistan the full potential of the three Western Rivers that are allocated to that country but whose upper catchments lie on the Indian side of the LOC. This is a concept that is beginning to arouse considerable interest on both sides of the border.

He was invited to expand on this theme in a keynote address on "Sharing Rivers Among States and Nations" at an IWMI-Tata seminar at IRMA, Anand in February 2005 on "India's Water Economy - Bracing for a Turbulent Future" in Anand, Gujarat, in February 2005.

Mr. Verghese completed a biography of Ram Nath Goenka of the Indian Express which is to be published by Viking/Penguin Books in October 2005. He is currently engaged in editing a volume entitled "Past Forward: Emerging India" that is being written by alumni of St Stephen's College, Delhi, which is celebrating its 125th anniversary. This too will be a Penguin publication.

Mr. Verghese wrote on the alarming demographic decline of the Parsees for the Indian Express in an article entitled "Awaiting a Second Flowering (December 6, 2004) and on "Landmark Elections in J&K" for the Tribune (February 5, 2005) with reference to the successful conclusion of the urban body polls. There was another article by him later in February in "Tehelka Weekly", entitled "Social Fractures Threaten Future".

He reviewed the two-volume autobiography of H.M. Patel for "The Book Review".
LIBRARY AND INFORMATION & DISSEMINATION SERVICES

Library

During the year 2004 –2005, 265 books were added to the library of the Centre. The acquisition programme of the library was mainly restricted to books relating to subjects such as Policy Sciences, Economic Policy, Banking, Political Science, Futurology, Social Indicators, Foreign Policy, Defence and other fields of relevance to Research Programmes of the Centre.

The CPR library has a collection of a total of 11946 volumes including bound periodicals. The library subscribed to 43 journals and received gratis 25 periodicals. These cover major policy fields of concern to scholars at CPR. In addition to these 17 daily newspapers are being received in the library.

The computerised system developed for processing and indexing of books is in operation.

During the course of the year CPR continued to use its e-mail account with M/s VSNL for sending and receiving e-mail. The library continued to be a member of the Develping Library Network (DELNET), New Delhi. One fax machine and e-mail service are being used extensively for communication and information retrieval purposes.

Cable Broad band internet services were further improved by installing fibre optics connectivity. Proxy Server installed in the library enables users over LAN to access INTERNET simultaneously. One Compaq Presario 6800 PC with Internet facility provided by the ICSSR is being used by CPR faculty/researchers.

With the help of two plain paper copiers, better and efficient reprographic facilities were provided to researchers and other staff of the Centre.

For other material and publications, the CPR library depends upon the services of 20 libraries of various academic and other research institutions in Delhi which have been generous enough to lend their books and journals for the Centre's use on the principle of reciprocity.

COMPUTER UNIT'S ACTIVITIES

During the year under report the following activities were undertaken by the Computer Unit.

1. To support examination and testing work of ET&PPR Unit, systems analysis was done and necessary software developed for data processing of pre and post examination work of nine recruitment/admission tests conducted for various posts and categories.

2. To support the Research Work of ET&PPR Unit, statistical analysis of examination data of a major public sector undertaking was done and tables were brought out. Following analysis was done on a sample picked up by SRS method.
3. The following new Hardware purchases were made.

- Five Pentium IV computers (256 MB RAM, 40GB HDD, CD writer, 17” Colour monitor) were purchased.
- Two 15” Colour monitors were purchased.
- One HP Laserjet 3020 printer was purchased.
- Six Units of Uninterrupted Power Supply (UPS) were purchased.

4. Following Software purchases were made.

- Keeping in view the changed requirements of pay calculation, a payroll system operating in windows environment was purchased and implemented.
- An upgraded version of Tally Accounting software was purchased and implemented.
- Software to maintain record of leaves was purchased and implemented.
- An in-house Software was developed for maintaining record of the inventory of CPR Assets.

5. To further improve the functioning of Internet, a fiber optic cable was laid and the bandwidth has been increased to 256kbps.

6. System support services were provided for presentations related to seminars and conferences held at the centre during the year. Maintenance and Upgradation of hardware and software of the Centres computers were carried out as per requirement.

**RESEARCH AND ADVISORY SERVICES**

**Educational Testing and Personnel Policy Research (ET & PPR) Unit**

During the year under review, The ET &PPR Unit was involved in the following research and allied activities:

i. The ET&PPR unit of the Centre conducted all level examinations for an apex organization of the Government of India concerned with General Insurance for its Assistant Administrative Cadre Posts in the disciplines of Computer Science, Civil Engineering, Electrical Engineering, Mechanical Engineering, Chemical Engineering, Electronics, Law, Chartered Accountancy and Statistics (including Econometrics and Mathematics). Tests in Reasoning and General Awareness for this purpose were developed internally while tests in English Language and Professional Aptitudes were
developed with the help of outside experts. The unit also conducted an examination for the supervisory cadre posts for an industrial organization of repute. Besides, entrance examinations for the Graduate and PG Diploma level courses of an institution of the Government of India concerned with tourism and travel management, PG Diploma level course in Business Management of a reputed educational institution and for a course in Mass Media and Mass Communication of a central university, were also conducted by the unit. Recruitment examinations for the security personnel of a government organization concerned with internal security, were also conducted by the unit.

ii. A research study entitled ‘Selection of Assistant Administrative Officers for Life Insurance Corporation of India’ by K P Garg was brought out as a CPR Working Paper No. 18 in October 2004.

POPULATION POLICY AND RESEARCH ADVISORY GROUP (PP-RAG) AS A UNIT OF CPR FOR PROMOTING SOUTH ASIAN REGIONAL COOPERATION

A new Population Policy and Research Advisory Group (PP-RAG) had been set up during 2003-04 as a Unit of CPR for promoting South Asian Regional Cooperation. PP-RAG is a joint venture of CPR and the National Commission on Population (NCP) of the Government of India with initial corpus grants received by the CPR from the Ford Foundation (Endowment funds for perpetuity worth US $ 250,000) and matching corpus grants worth Rs. 1.25 crore from the NCP. The income for the pooled corpus funds will be mainly used for establishing a Chair Professorship and a Post-Doctoral Fellowship. The Chair Professor will undertake research studies primarily in the area of population stabilization policies and regional cooperation in this vital area among the South Asian countries (including India). The South Asian region includes eight countries, namely Afghanistan; Bangladesh; Bhutan; India; Maldives; Nepal; Pakistan; and Sri Lanka. The Post-Doctoral Fellow will undertake research studies for promoting South Asian regional cooperation in any area connected with socio-economic development of this region (including population policy; human resource development; and improving the quality of life of the huge population of this region). A Memorandum of Association (MoA) for establishing PP-RAG as a Unit of CPR with the above objectives had been signed between the CPR and the NCP. The Ford Foundation was notified about this MoA on 8 May 2003.

Progress on Operationalising PP-RAG

During the year 2003-04, no noteworthy progress could be made to activate the working of PP-RAG Unit due to the transfer of responsibilities from the National Commission on Population (NCP) from Planning Commission to Ministry of Health & Family Welfare, Government of India. A 7-member Steering Committee headed by Union Minister for Health & Family Welfare, Hon’ble Shri Anbumani Ramdoss, as Chairman of PP-RAG Unit at CPR in his capacity as Vice-Chairman (NCP), has been notified by CPR vide Order dated 30.3.2005, to administer the affairs and management of activities of PP-RAG Unit at CPR.

A meeting of the steering committee under the chairmanship of the Union Minister is likely to be held shortly.
Research Study Completed

The following research study has been completed during 2004-05 at CPR with relevance for promoting regional and bilateral economic cooperation among the South Asian countries:

“Impact of Globalization on South Asian Economic Development” (Ambassador G.P. Isser, Honorary Adjunct Research Professor at CPR is in charge of this project). The research study has been completed and also brought out as “CPR Working Paper No. 15”.

GRANTS

The CPR received the following grants from the ICSSR during the financial year – 2004--05

1. Recurring grant (Non Plan) Rs 32.00 lakh
2. Recurring grant (Plan) Rs 16.00 lakh
3. Additional/Previous Year Grant Received during year, if any Rs 9.00 lakh
4. Additional Grant (Non Recurring) Rs 2.00 lakh

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Total : Rs 59.00 lakh
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The CPR gross corpus fund now stands at Rs. 650.82 lakhs. The CPR's gross expenditure (including capital expenditure but excluding depreciation) during the year was Rs 133.50 lakhs and the total specific project research during the year including research project expenditure was Rs. 130.54 lakhs

INSTITUTIONAL AND NON-INSTITUTIONAL DONORS

A number of state governments, public sector undertakings/institutions and private sector corporations as named below continued their support to the Centre:

(A) List of Institutional Donors

1 M/s General Insurance Corporation of India Ltd.
2 M/s Samtel Color Ltd.

(B) List of Corpus Donors/Providers of Endowment Grants

1 Ministry of External Affairs, Government of India
2 Ministry of Finance, Government of India
3 Government of Assam
4 Government of Karnataka
5 Government of Punjab
6 Government of Tamil Nadu
7 Delhi Administration
8 M/s Ashok Leyland Ltd.
9 M/s Associated Cement Company Ltd.
(C) List of Project Grantees

1. Action Aid India
2. Asia Pacific Foundation of Canada
3. Third World Centre for Water Management
4. Indian Concil of Medical Research (ICMR)
5. Ministry of External Affairs, Govt. of India
6. Minist of Home Affairs, Govt. of India
7. National Resources International, UK
8. Planning Commission, Govt. of India
10. World Resource Institute, USA
11. World Bank

CPR had been approved u/s 35(1)(iii) of the Income Tax Act 1961 which entitles the Donor under the present Income Tax Laws a weighted deduction @ 125% of the amount of donation till March 31, 2005. CPR has also been approved u/s 80G(5) (vi) of the Income Tax Act, 1961 for the period from 12.6.2003 up to 31.3.2005 which entitles the donor 50% tax deduction of the net qualifying amount. For the period beyond 31.3.2005 to 31.3.2008, CPR has applied for extension of their approval through Director of Income Tax (Exemptions) and the same are likely to be received in due course.
<table>
<thead>
<tr>
<th>Faculty</th>
<th>Name</th>
<th>Designation</th>
</tr>
</thead>
</table>
| 1       | Charan Wadhva  
Ph.D.(Yale, USA) | President & Chief Executive and Research Professor (upto 31 July 2004 A.N.) |
| 2       | Pratap Bhanu Mehta  
Ph.D.(Princeton University) | President & Chief Executive (w.e.f.31 July 2004 A.N.) |
| 3       | Brahma Chellaney  
Ph.D. (Jawaharlal Nehru University) | Research Professor |
| 4       | Bharat Karnad  
M.A. (University of California) | Research Professor |
| 5       | Sanjoy Hazarika | Research Professor |
| 6       | G P Isser, IFS (Retd) | Honorary Research Professor |
| 7       | Ramaswamy R. Iyer, IAAS (Retd)  
M.A (University of Bombay) | Honorary Research Professor |
| 8       | Subhash C Kashyap  
M.A., LLB., Ph.D. (Allahabad University) | Honorary Research Professor |
| 9       | Ved Marwah, IPS (Retd) | Honorary Research Professor |
| 10      | Ajit Mozoomdar, IAS (Retd)  
D.Phil (Oxon), Bar-at-Law | Honorary Research Professor |
| 11      | K R G Nair  
Ph. D. (Delhi School of Economics)  
University of Delhi | Honorary Research Professor |
| 12      | Lt. Gen. V.K. Nayar (Retd) | Honorary Research Professor |
| 13      | R. Rangachari  
B.E. (Hons), Anna University | Honorary Research Professor |
| 14      | K.C. Sivaramakrishnan, IAS (Retd)  
M.A., BL (Law) (Madras) | Honorary Research Professor |
<table>
<thead>
<tr>
<th>No.</th>
<th>Name</th>
<th>Qualification</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>15</td>
<td>B.G. Verghese</td>
<td>BA(Hons.) (Delhi and Cambridge Universities)</td>
<td>Honorary Research Professor</td>
</tr>
<tr>
<td>16</td>
<td>Amb.G Parthasarathy, IFS (Retd)</td>
<td></td>
<td>Honorary Visiting Professor</td>
</tr>
<tr>
<td>17</td>
<td>R.K. Sinha, IAS (Retd)</td>
<td>B.Sc. (Engg.) (Hons.), Patna University</td>
<td>Honorary Visiting Professor</td>
</tr>
<tr>
<td>18</td>
<td>Nimmi Kurian</td>
<td>Ph.D. (Jawaharlal Nehru University)</td>
<td>Associate Research Professor</td>
</tr>
<tr>
<td>19</td>
<td>Sudha Mahalingam</td>
<td>Ph.D. (Jawaharlal Nehru University)</td>
<td>Senior Research Fellow</td>
</tr>
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<td></td>
<td></td>
<td></td>
<td>(w.e.f. 15.1.2005)</td>
</tr>
<tr>
<td>20</td>
<td>Sanjib Baruah</td>
<td>Ph.D.(University of Chicago)</td>
<td>Visiting Professor</td>
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<td></td>
<td></td>
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<td>(w.e.f. 15.2.2005)</td>
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<tr>
<td>21</td>
<td>Kanta Prasad Garg</td>
<td>Ph.D. (Jamia Milia Islamia)</td>
<td>Consultant</td>
</tr>
<tr>
<td>22</td>
<td>S.S. Marathe</td>
<td>M.A. (University of Bombay)</td>
<td>Project Director</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>(Based at Pune)</td>
</tr>
<tr>
<td>23</td>
<td>Swapan Kumar Bhattacharya</td>
<td>Ph.D (Jawaharlal Nehru University)</td>
<td>Honorary Adjunct Faculty</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>Research Associate</td>
</tr>
<tr>
<td>24</td>
<td>Kamal Jit Kumar</td>
<td>M.A., M. Lib.Sc (University of Delhi)</td>
<td>Chief Librarian and Programme Officer (CL&amp;PO)</td>
</tr>
<tr>
<td>25</td>
<td>Ajay Nayyar</td>
<td>M.Sc., PGD in Computer Science (Kurukshetra University)</td>
<td>Senior System Analyst and Associate Programme Officer (SSA&amp;APO)</td>
</tr>
<tr>
<td>26</td>
<td>Nawal Kishore Paswan</td>
<td>Ph.D. (Jawaharlal Nehru University)</td>
<td>Coordinator (Research &amp; Publications)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>(up to 30.11.2004)</td>
</tr>
<tr>
<td>27</td>
<td>Ms. Sreerupa</td>
<td></td>
<td>Research Assistant (Project based)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>(up to 17.5.2004)</td>
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</tbody>
</table>
### Administration, Accounts & Other Services

<table>
<thead>
<tr>
<th></th>
<th>Name</th>
<th>Qualification</th>
<th>Position</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>V.K. Bhal</td>
<td>B.A. (University of Delhi)</td>
<td>Chief, Administrative Services</td>
</tr>
<tr>
<td>2</td>
<td>Jagmohan Chander</td>
<td>B.Sc (University of Delhi)</td>
<td>Administrative Officer (Admn. &amp; Public Relations)</td>
</tr>
<tr>
<td>3</td>
<td>L. Ravi</td>
<td>B.Sc. (Nagarjuna University) PGDIRPM (Bharatiya Vidya Bhawan)</td>
<td>Administrative Officer (Admn. &amp; Vigilance)</td>
</tr>
<tr>
<td>4</td>
<td>Pradeep Khanna</td>
<td>B.Com (University of Delhi)</td>
<td>Chief Accounts Officer (w.e.f. 1.10.2003)</td>
</tr>
<tr>
<td>5</td>
<td>M.C. Bhatt</td>
<td>B.Com (Kumaon University)</td>
<td>Accounts Officer</td>
</tr>
<tr>
<td>6</td>
<td>Sunil Kumar</td>
<td>B.A. (Hons.) (University of Delhi) PGDPR (Bharatiya Vidya Bhawan)</td>
<td>Associate to President (w.e.f 14.1.2005)</td>
</tr>
<tr>
<td>7</td>
<td>Pramod Kumar Malik</td>
<td>B.A. (University of Delhi)</td>
<td>Associate to President (w.e.f. 14.1.2005)</td>
</tr>
<tr>
<td>8</td>
<td>Vivek Bhargava</td>
<td>B.A. (University of Delhi)</td>
<td>Special Assistant (Administrative Coordination)</td>
</tr>
<tr>
<td>9</td>
<td>V.K. Tanwar</td>
<td>M.Sc. (Kurukshetra University)</td>
<td>Assistant System Analyst and Assistant Programmes (ASA&amp;AP)</td>
</tr>
<tr>
<td>10</td>
<td>Dharam Kumar</td>
<td>M.A. (Agra University) MLI.Sc. (University of Delhi)</td>
<td>Librarian ( Resigned on 1 August 2004 )</td>
</tr>
<tr>
<td>11</td>
<td>Dinesh Chandra</td>
<td></td>
<td>Senior Supervisor</td>
</tr>
<tr>
<td>12</td>
<td>Shiv Charan</td>
<td></td>
<td>Senior Supervisor</td>
</tr>
<tr>
<td>13</td>
<td>H. R. Yadav</td>
<td></td>
<td>Senior Supervisor</td>
</tr>
<tr>
<td>14</td>
<td>Y.G.S. Chauhan</td>
<td></td>
<td>Assistant Librarian</td>
</tr>
</tbody>
</table>
### Secretarial & Other Staff

1. Ms Sonia Bhutani
2. Vinod Kumar
3. Ms Kusum Malik  
   (Project Staff)
4. Ms. Suman Sablok
5. Ram Bahadur
6. Ranjit Singh
7. Ramu Dura
8. Poona Ram